



**5<sup>th</sup>**

**ANNUAL  
REPORT**



**PERIOD**

**1<sup>st</sup> JULY 2023 - 30<sup>th</sup> JUNE 2024**



# ANNUAL REPORT

## PERIOD

1<sup>st</sup> JULY 2023–30<sup>th</sup> JUNE 2024

# ACKNOWLEDGEMENT

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Justice Access Point acknowledges the financial and technical support of its development partners and funders including CIVICUS, International Coalition of Sites of Conscience (ICSC), University of New Castle, Global Partnership for Prevention of Armed Conflict (GPPAC), CIVICUS, Open Society Foundation (OSF), the Board of Directors, Management and staff of JAP towards the implementation of its work during the course of the year. In the same vein, JAP acknowledges with appreciation the contribution of the different civil society organizations and Ministries Departments and Agencies (MDAs) that have variably participated in its work.

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# ACRONYMS

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<b>CCR</b>	Centre for Conflict Resolution
<b>GPPAC</b>	Global Partnership for Prevention of Armed Conflict
<b>ICSC</b>	International Coalition of Sites of Conscience
<b>NPPASSR</b>	National Platform on Police Accountability and Security Sector Reform
<b>NSP</b>	National Stakeholders Platform
<b>NWG</b>	National Working Group
<b>OSF</b>	Open Society Foundation
<b>PRM</b>	Performance Review and Management
<b>RMF</b>	Results Management Framework
<b>UHRC</b>	Uganda Human Rights Commission
<b>UPF</b>	Uganda Police Force
<b>UPR</b>	Universal Periodic Review
<b>UPDF</b>	Uganda People's Defence Forces
<b>WFM</b>	World Federalist Movement

# CHAIRPERSON'S REMARKS

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I'm honored to introduce JAP's Annual Report for 2024. Our organization has demonstrated unwavering dedication to justice, accountability, and human rights. I commend our team for their tireless efforts and thank our partners, donors, and stakeholders for their support.

We are particularly excited about the level of trust that our partners have reposed in us and the key regional and international networks that we are working with to make a difference. We also give accolades to the Uganda Police Force (UPF) and the Uganda Human Rights Commission (UHRC) for collaborating with us. We salute all our local partners for the invaluable contributions they have made to our work.

Together, we can create a brighter future for all. I hope this report will inspire and motivate you to continue supporting our mission to promote justice and accountability in Uganda and the East African region.

Sincerely

**Professor Wilson Mande Muyinda**  
Board Chairperson-JAP

## EXECUTIVE DIRECTOR'S REMARKS:

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I'm pleased to present JAP's Annual Report for 2024. Our team has made significant strides in promoting justice and accountability in Uganda and the East African region, particularly in the areas of atrocity prevention, countering violent extremism, hate speech prevention, statelessness prevention, and promotion of rule of law and human rights.

We are especially excited about our efforts to reconnect and reactivate civil society organizations with the Uganda Police Force (UPF), creating strategic platforms for engagement between the two. The convening of the Annual Convention on Policing in Uganda and the resulting Stakeholders' Communique on Police and Security Sector Reform was a landmark moment. Additionally, the countrywide visitation of police stations by citizens was another empowering chapter in our work.

These achievements, and many others, are what we are delighted to share with you in the pages of this report. We remain committed to advancing human rights, rule of law, and conflict transformation, driven by our passion for a just and equitable society.

Sincerely

**Mohammed Ndifuna**  
Executive Director-JAP

# ABOUT JUSTICE ACCESS POINT



# EXECUTIVE SUMMARY

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Justice Access Point (JAP) has achieved remarkable progress in advancing justice and accountability within Uganda's justice and security sectors during the fiscal year ended 30<sup>th</sup> June 2024. This report encapsulates our notable accomplishments, encountered challenges, and the promising trajectories that lie ahead.

Under the Rule of Law and Human Rights Program, JAP has fortified police accountability through a multifaceted approach involving legislative initiatives, platform implementation, extensive training regimes, and rigorous monitoring protocols. The pioneering annual status report on policing in Uganda stands as a testament to our commitment to ensuring police accountability, professionalism, respect of human rights and responsiveness stands out as a key milestone. This was augmented by the issuance of a national stakeholder's communiqué on police accountability and security sector reform alongside the development and dissemination of educational resources aimed at amplifying public awareness. Our efforts have yielded significant results, including enhanced legitimacy of reform efforts in security sector reform, reigniting national debate on police reform, producing impactful reports, influencing policy, and establishing partnerships for knowledge sharing and best practices.

In the fold of the Universal Periodic Review (UPR) Project, JAP engaged stakeholders in concerted efforts and crafted powerful informative materials for heightened awareness and education through the 3rd cycle in which the human rights record of Uganda was assessed.

In the realm of countering violent extremism and hate speech, JAP meticulously documented the harrowing narratives of terrorism victims and survivors, devised robust best practices, and generated impactful resource publication that was widely disseminated in Uganda and in the East and Central African Region and seeded efforts directed at crafting a draft private members bill on the rights and protection of victims of terrorism.

JAP's initiatives on the prevention of statelessness in Uganda has been underpinned by strategic lobbying engagements, resourceful material development, and the seamless integration of pertinent statelessness issues into prevailing platforms.

JAP has strengthened its institutional capacity through strategic resource mobilization, ensuring regulatory compliance and conducting external audits. It has implemented performance management frameworks, policy development, and training programs to enhance staff capacity. Our collaborations with international and regional entities have expanded our impact and reach.



*The launch of the National Status Report on policing in Uganda (2023)  
23/01/2024 at Africana Hotel*





*The National Convention on the State of Policing in Uganda 24/01/2024 at Africana Hotel*



The Justice Access Point (JAP) Annual Report for the year ended June 2024 encapsulates the results achieved, challenges encountered, and prospects ahead in our efforts to promote justice and accountability in Uganda's justice and security sectors. The report is organized into five distinct sections: Rule of Law and Human Rights, Atrocity Prevention, Countering Violent Extremism and Hate Speech, Prevention of Statelessness in Uganda, and Institutional Development. This report provides a comprehensive overview of our work, highlighting our accomplishments, lessons learned, and future plans to drive meaningful change in Uganda's justice and security landscape.

## Sections of the Report



## 2.0 STRATEGIC AREAS OF FOCUS

### 2.1 Human Rights And Rule Of Law

Under the Human Rights and Rule of Law Programme, two projects were successfully implemented: the Police Accountability and Security Sector Reform project, and the Universal Periodic Review (UPR) interventions

#### (a) Police Accountability and Security Sector Reform project

During the course of the year under review, a number of interventions were implemented under the project of The Police Accountability and Security Sector Reform. The interventions ranged from supporting law reform , creating enabling structures, generating products for evidenced based advocacy to collective outcome harvesting.

The Police Accountability and Security Sector Reform project achieved numerous outcomes by June 30<sup>th</sup>, 2024. Key accomplishments include:

#### Outcomes

- \* Triggered and supported the process of drafting of a private members bill on Independent Police Oversight Authority and the harmonization of efforts for the amendment of the Police Act 1994 to address the lacuna in police oversight and further align the police Act with other laws. A draft bill on the police oversight was produced by JAP and CSOs input made into the alternative bill seeking to amend the police act 1994.
- \* Crowd sourced ideas from stakeholders for inclusion in the draft bill on Independent Police Oversight Authority and the draft bill for the amendment of the police Act 1994 by organizing consultative meetings with legislators, CSOs and Uganda Police Force.
- \* Created structures for stakeholders' engagement (3 thematic Clusters Working groups and the National Working Group to foster cooperation between the state and civil society, generate synergy among the different stakeholders, and enable sharing of best practices on police accountability and security sector reform in Uganda.

- \* Enhanced the knowledge of key stakeholders on the core concepts of rule of law, human rights, and Police accountability by conducting trainings for key stakeholders. In total 70 Regional Police Commander and Human Rights Officers; and 100 civil society representatives were trained
- \* Enabled direct citizen oversight of the police through the conduct of citizen visitations of 60 police stations in 11 policing regions across the country including Rwenzori, KPM East, South, North, West Nile, East Kyoga, Kiira, Greater Masaka, Elgon, Savannah and Western Ankole. During the visitations, the research associates were privileged to visit the detention facilities and accommodation for the police officers, documented the best practices and identified gaps for improvement. Demystification of the police is crucial to community engagement and police accountability.
- \* Leveraged opportunities for citizens to attend and observe Police Disciplinary courts for compliance with national; regional and international standards on fair trials.
- \* Initiated a data base on management of public assemblies in Uganda to ascertain improvement and challenges in policing public assemblies. During the course of the year a number of public assemblies were monitored.
- \* Produced a ground-breaking Annual Status Report on Policing in Uganda shared with stakeholders to inform evidence-based engagement and advocacy. 300 hard copies and a soft copy of the same were disseminated.
- \* Produced and widely disseminated a high-level Stakeholders Communique encapsulating key recommendations on police reform and security sector accountability was realized from the Maiden Annual Convention on Policing in Uganda. The National convention on policing in Uganda brought together 70 key stakeholders to deliberate on policing in Uganda.
- \* Produced a number of IEC materials (1000 copies of posters and flyers , 400 copies of the synopsis of the cases on trial of civilians in military courts in Uganda, a series of podcasts and Mini documentary on public assemblies to create awareness on police accountability and the need for reform) which were shared with stakeholders both online and offline.

## b) Universal Periodic Review (UPR) project

In the fold of the Universal Periodic Review (UPR) interventions, JAP undertook an online and offline campaign to rollout and popularize the UPR recommendations on freedom of assembly, expression, association and eradication of statelessness in Uganda from the UPR 3<sup>rd</sup> cycle assessment of the human rights record of the country. This was realized by the development of customized info graphic materials which JAP disseminated on social media platforms and in targeted civil society networks including the national platform on police accountability and security sector reform and its constitutive thematic clusters. The campaign coincided with key events including the international human rights day on 10<sup>th</sup> December 2023, the National Convention on Police Accountability on 24<sup>th</sup> January 2024 and the world press freedom day on 3<sup>rd</sup> May 2024 and

Additionally, JAP collaborated with other actors in the East and Southern Africa to establish the Regional UPR Hub. This is a loose network formed by JAP-Uganda, GEARS-Zambia and CRD-Rwanda to facilitate peer learning and replication of best practices in advocating for human rights in Sub-Saharan Africa through the UN UPR mechanism. The Hub was formed during the 3<sup>rd</sup> cycle of assessment of the human rights record of Uganda, Zambia and Rwanda which organically provided a unique opportunity for the three organisations to synergize, co-create strategies and where possible undertake joint actions. The three organisations were coincidentally members of CIVICUS and also implemented UPR related activities with the financial support from CIVICUS.

## 2.2 Countering Violent Extremism And Hate Speech

In this area, JAP documented the narratives of victims and survivors of terrorism. The specific objective of the project was to amplify the voices of terrorism survivors and victims by sharing their stories and lessons learned across the East and Central African (ECA) region. During the year ended 30<sup>th</sup> June 2024, JAP published a booklet entitled “*Quick fact-Bits on Protection of Victims of Terrorism and Counter Terrorism Operations in Uganda 2023,*” and convened an online learning and sharing event that featured participants in the ECA. This was a sequel to the documentary produced the previous year on the same subject.

## Outcomes

- \* Awareness created through dissemination of impactful materials on the rights and needs of victims and survivors of Terrorism and Counter-Terrorism Operations in Uganda.
- \* Best practices shared in the promotion and protection of rights of victims of terrorism through online learning and sharing event sharing of the “Quick Fact-bits on the Protection of Victims of Terrorism and Counter-Terrorism Operations in Uganda”,
- \* The project triggered the need for the crafting of a private members bill on the rights and protection of victims of terrorism based on the UN model law.

## 2.3 Countering Statelessness

This area aims at contributing to the prevention of statelessness in Uganda, ensuring that all individuals have access to citizenship and fundamental rights. To achieve this, JAP organized lobby meetings with key stakeholders, developed and disseminated Information, Education, and Communication (IEC) materials to raise awareness, and empowered stateless communities to advocate for their rights. Our efforts focused on creating an inclusive and supportive environment, fostering belonging and dignity for all.

## Outcomes

- \* Influenced policy decisions on statelessness through lobby meetings, including a meeting between Bakingwe leadership and the Deputy Attorney General on September 19, 2023.
- \* Raised awareness and promoted advocacy on statelessness through the development and dissemination of Information, Education, and Communication (IEC) materials, including info graphics and articles, during the UPR 3rd cycle and Human Rights Week campaign.
- \* Enhanced inclusivity and belonging among stateless individuals by mainstreaming statelessness issues into existing Civil Society Organization (CSO) platforms and structures, such as the community of practice and thematic cluster.
- \* Empowered stateless community leaders through targeted training and capacity building, fostering their effective participation in advocacy efforts.



*JAP team and Bakingwe community representative meet with Deputy Attorney General to discuss legal the status of stateless communities in Uganda, September 20<sup>th</sup>, 2024.*



## 3.0

# INSTITUTIONAL DEVELOPMENT AND STRENGTHENING

### 3.1 Resource mobilization Efforts

JAP has relied on both donor funds and membership subscription from its members.

### 3.2 Compliance & Control:

JAP places great stock on compliance with regulatory requirements and standards. For the year ended 30<sup>th</sup> June 2024, JAP complied with National Regulatory Authorities(NRA) by demonstrating its commitment through accountability, transparency, and ethical practices through filling annual returns with bodies such as Financial Intelligence Authority (FIA), National Information Technology Authority (NITA), Uganda Revenue Authority (URA) and National Social Security Fund, Uganda Registration Service Bureau(URSB) , NGO bureau as well as securing Memorandums of Understandings with Ministries Departments Agencies (MDAs) , local governments among others. This enabled JAP to build trust with donors and other stakeholders in order to achieve its mission, vision and objectives.

Further, JAP subjected itself to an external financial audit. This was conducted by MS Izimba and Co Certified public accountants (Uganda) who confirmed that the books of accounts of JAP reflected a true and fair view of the statement of the financial position of the entity as the year ended 30<sup>th</sup> June 2024 and were in accordance with the International Financial standards.





### 3.3 The Annual General Meeting (AGM)

An Annual General Meeting (AGM) was conducted to review the annual performance of JAP for the year ended 30<sup>th</sup> June 2023. The meeting was attended by members of the general assembly, Board and staff of JAP on 25<sup>th</sup> November 2023.

### 3.4 Systems improvement

- \* In the year under review, JAP conducted a **Performance Review and Management (PRM)** exercise for its staff to evaluate their performance, set goals, objectives and provided feedback for their growth and development.
- \* **A Results Management Framework (RMF)** was developed to guide the implementation process of the programmes and formed the basis for measuring the impact of the interventions at the different programming/Project levels. Staffs were inducted to make use the framework with intended objectives to achieve.
- \* **A Comprehensive Communication Policy (CCP) was** developed to ensure effective efficiency and consistency in JAP communications as a way of supporting the organisation goals. Staff was inducted into the framework that is currently guiding the organisation communication practice.

### 3.5 Staff trainings and development

JAP sourced and secured a number of training opportunities for its staff in a number of areas (see table 1).

Table 1: Staff trainings and Development

No	Training theme	No of Staff Trained	Date
1	Digital security training course by CIVICUS	8 JAP Staff	10 <sup>th</sup> August – 10 <sup>th</sup> December 2023
2	Third party risk management by National Information Technology Authority Uganda (NITA-U)	2 staff from Finance & Administration	28 <sup>th</sup> September 2023
3	Safeguarding privacy , exploring privacy enhancing technologies by NITA-U	2 staff from Finance & Administration	26 <sup>th</sup> October 2023
4	Organisation Development (OD)	8 JAP Staff	20 <sup>th</sup> & 21 <sup>st</sup> November 2023
5	Personal safety & Security training of JAP staff (Outsourced)	8 JAP Staff	13 <sup>th</sup> & 14 <sup>th</sup> December 2023
6	Balancing convenience and privacy by NITA-U	2 staff from Finance & Administration	11 <sup>th</sup> January 2024
7	Smartphone privacy by NITA-U	2 staff from Finance & Administration	15 <sup>th</sup> January 2024
8	Procurement & Logistics by cornerstone on demand foundation	2 staff from Finance & Administration	9 <sup>th</sup> May 2024
9	Follow up training of personal safety & security (Outsourced)	8 JAP Staff	15 <sup>th</sup> June 2024
10	Planning and Review Meetings(PRM)s	Board & Staff of JAP	7 <sup>th</sup> - 8 <sup>th</sup> June 2023 4 <sup>th</sup> Jan 2024 16 <sup>th</sup> & 17 <sup>th</sup> February 2024

### 3.6 External Institutional Collaborative Initiatives

JAP has fostered strategic partnerships with international institutions, regional organizations, and civil society groups to advance its mission and leverage resources. These collaborative initiatives have enabled JAP to tap into global expertise, share best practices, and amplify its impact in promoting justice and accountability in Uganda and the East African region.

- \* **Assessment of Uganda's Implementation of Common Policing Standards:** JAP collaborated with the African Policing Civilian Oversight Forum (APCOF) to conduct an assessment of the progress Uganda had achieved in implementing the Common Policing Standards for East Africa.
- \* **Exchange Program for Young Professionals:** JAP, in partnership with CSVR, Cheso, Midrift-HURINET-Kenya, and with funding from the Norwegian Agency for Exchange Cooperation (NOREC), conducted a feasibility study and signed a partnership MOU to establish an exchange program for young conflict transformation and violence prevention professionals in East and Southern Africa, focusing on Uganda, Kenya, South Africa, and Tanzania. The partners jointly applied for funding from NOREC to support the program's implementation.
- \* **Collaboration with ICSC and Newcastle University:** JAP collaborated with the International Civil Service Commission (ICSC) and Newcastle University, hosting online student interns and exploring opportunities for capacity building and knowledge sharing.
- \* **Regional UPR Hub:** JAP has collaborated with GEARS Zambia and CRD Rwanda to co-create Universal Periodic Review (UPR) strategies, share country best practices, and work towards establishing a regional UPR hub, strengthening human rights promotion and accountability in the region.
- \* **Reducing Political Violence Engagement among Youth:** JAP is collaborating with AMANI Kenya, World Federalist Movement (WFM), and Centre for Conflict Resolution (CCR) - Ghana to undertake joint resource mobilization for a project entitled "Reducing Political Violence Engagement Among Youth in Ghana and Uganda".

JAP's external institutional collaborative initiatives have strengthened its capacity, enhanced its impact, and contributed to the advancement of justice and accountability in Uganda and the region. Through these partnerships, JAP has demonstrated its commitment to collaboration, knowledge sharing, and collective action in pursuit of a more just and equitable society.

### 3.7 The Board Of Directors Of JAP

Table 2: The Board of Directors of JAP

No	Name	Position	Gender
1	Prof Mande Muyinda	Chairperson	Male
2	Mr. Onyango Owor	Vice Chairperson	Male
3	Mr.Kasiira Haluuna Baghereka	Board Secretary	Male
4	Ms. Nakabanda Elizabeth	Treasurer	Female
5	Mr. Moses Matovu	Board Member	Male
6	Mr. Mohammed Ndifuna	Executive Director	Male

### 3.8 The staff of JAP as at 30th June 2024

Table 3: The Board of Directors of JAP

No	Name	Title	Gender
1	Mohammed Ndifuna	Executive Director	Male
2	Zam Nalwoga	Director of Programmes	Female
3	Mugisha Emmanuel	Project Officer	Male
4	Timothy Namitego	Legal & Research Officer	Male
5	Gerald Nandagala	Accountant	Male
6	Sarah Naikoba	Administrative Assistant	Female
7	Lule Kenneth Muyinza	Programme Support Volunteer	Male
8	Hadijah Nakaketo	Programme Support Volunteer	Female
9	Ruth Nambozze Mirembe	Programme Support Volunteer	Female
10	Joseph Katerega	Programme Support Volunteer	Male

# 4.0

## ACHIEVEMENTS, CHALLENGES AND OPPORTUNITIES

### 4.1 Achievements

JAP has made significant strides in promoting security sector reform, countering violent extremism and hate speech, and promoting the rule of law and human rights in Uganda. The following achievements showcase the organization's impact and progress towards creating a more just and accountable society.

- \* **Enhanced Legitimacy:** The establishment of the National Stakeholders Platform, incorporating state and non-state actors, has boosted the campaign's legitimacy on police accountability and security sector reform in Uganda;
- \* **Meaningful Engagement:** The Creation of structures like the National Working Group(NWG) and thematic clusters has enabled stakeholders to engage and contribute to security sector reform.
- \* **Reigniting National Debate:** The project has successfully revived the national discussion on police reform, evident in media coverage and organized events like the national convention on policing.
- \* **Evidence-based Advocacy:** JAP produced the first-ever Annual Status Report on Policing in Uganda, providing valuable insights and recommendations to enrich advocacy efforts.
- \* **Demystifying the Police:** Citizen police visitations and monitoring of police disciplinary courts have increased transparency, making the police institution more accessible and accountable.
- \* **Influence on Policy:** JAP's efforts have influenced policy, with the draft Independent Police Oversight Bill and police amendment bill being utilized by legislators, and strategic lobby meetings held with key government institutions and leadership of stateless persons.
- \* **Knowledge Sharing:** Developed materials have been embraced by the Uganda Police Force and other stakeholders, promoting public awareness and improved policing practices.
- \* **Interagency Collaboration:** Meetings with the Uganda People's Defence Forces (UPDF) have identified areas for collaboration, including capacity building, training, and human rights policy development.

- \* **Strategic Partnerships:** JAP signed a Memoranda of Understanding (MOUs) with Local Governments and the Uganda Human Rights Commission (UHRC), fostering collaborative efforts towards police accountability and human rights promotion.
- \* **Regional Collaboration:** JAP has established partnerships with NGOs in Ghana, Kenya, and South Africa, promoting regional cooperation and knowledge sharing in the pursuit of police accountability and human rights.
- \* **Landmark Reporting:** JAP convened the first-ever Annual Convention on Policing, bringing together stakeholders to discuss the Annual Status Report on Policing in Uganda and chart a way forward for UPF reform.
- \* **Donor retention:** While the level of funding is fairly low, JAP

JAP's achievements demonstrate its unwavering commitment to driving positive change in Uganda's justice and security sectors. Through strategic partnerships, evidence-based advocacy, and regional collaboration, JAP has successfully promoted police accountability, security sector reform, and human rights. These accomplishments pave the way for continued progress towards a more just and equitable society for all Ugandans.

## 4.2 Challenges

JAP faced some challenges during the year, which impacted its operations and effectiveness. Despite these obstacles, JAP remains committed to promoting justice and accountability in Uganda. The challenges encountered include the following:

- \* **Limited resources,** constrained the scope of work in crucial areas like atrocity prevention, countering hate speech and violent extremism, and statelessness prevention; affected staffing, hindering the unleashing of the organization's full potential; and accentuating the organisation's mobility challenges in executing its rapid response initiatives and the handling sensitive cases. Moreover, JAP remains highly dependent on donor support for resources needed to implement its projects.
- \* **Mandatory MOUs with local governments,** imposing administrative burdens and increasing project implementation costs.
- \* **Government decision to merge some commissions,** authorities, and departments, and stop the establishment of new ones, which adversely impacted JAP's advocacy for the establishment of an Independent Police Oversight Authority in Uganda.

These challenges highlight the need for sustained support and resources to drive meaningful change in Uganda's justice and security sectors. JAP remains committed to addressing these challenges and leveraging opportunities for growth and impact.

### 4.3 Opportunities

Despite the challenges faced, JAP remains optimistic about the potential for positive change in Uganda's justice and security sectors. Several opportunities have emerged that could enhance JAP's impact:

- \* Government consideration of amending the Police Act 1994 and UPDF Act 2006, providing a unique opportunity for stakeholders to engage with the state and lobby for amendments.
- \* Stakeholder enthusiasm for enhanced security sector accountability.
- \* Strong working relationships with national institutions like the Uganda Human Rights Commission, Law Reform Commission, UPF, and UPDF.
- \* Valuable reports and knowledge for CSO engagements with regional and international mechanisms like the Universal Periodic Review (UPR) Mechanism.
- \* Alignment with Uganda's commitment to implementing the Common Policing Standards for East Africa, enabling periodic assessment of UPF implementation.
- \* These opportunities present a promising landscape for JAP to leverage its expertise, resources, and partnerships to drive meaningful reform and accountability in Uganda's justice and security sectors. By capitalizing on these opportunities, JAP can further enhance its impact and contribute to a more just and equitable society for all Ugandans.

### Conclusion

This report presents the length and breadth of the work of JAP accomplished during the course of the year ended 30<sup>th</sup> June 2024. It highlighted the intervention undertaken under the auspices of its programmes, the outcomes, the achievements and challenges encountered.



## 5.0 FINANCIALS

The financial statements of the organization as at June 30, 2024, comprising the income and expenditure statements and balance sheet, indicate a stable financial position. However, the current level of funding remains insufficient to support the organization's programming aspirations and institutional needs.

Below is a snapshot of the financial position of organization during the reporting period as evidenced from the Income and Expenditure Statement for the year ended 30<sup>th</sup> June 2024; and the Balance sheet of Justice Access Point as at 30<sup>th</sup> June 2024.

**JAP** JUSTICE ACCESS POINT (JAP) LIMITED

JUSTICE ACCESS POINT (JAP) LIMITED  
STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED  
30TH JUNE 2024.

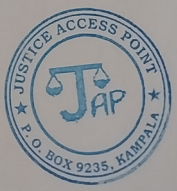
	Notes	30th June 2024 Ugx	30th June 2023 Ugx
<b>ASSETS</b>			
<b><u>Non-current Assets.</u></b>			
Property & Equipment	23.0	5,119,830	9,593,870
<b><u>Current Assets</u></b>			
Accounts receivable	10.0	11,879,588	-
Cash and bank balances	4.0	527,522,081	382,232,628
		<u>544,521,499</u>	<u>391,826,498</u>
<b>Reserves and Liabilities.</b>			
<b><u>Equity and Reserves:</u></b>			
Capital Fund		10,160,657	386,754,879
<b><u>Current Liabilities</u></b>			
Deferred income	5.0	526,103,125	-
Accounts payable	9.0	8,257,717	5,071,619
<b>Total current Liabilities</b>		<u>534,360,842</u>	<u>5,071,619</u>
<b>TOTAL EQUITY AND LIABILITIES.</b>		<u>544,521,499</u>	<u>391,826,498</u>

The accounting policies and notes set out on pages 14 to 18 form an integral part of the financial statements.

The financial statements on pages 10 to 13 were approved by the board of directors on 18<sup>th</sup> of October 2024.

*[Signature]*  
Chairperson

*[Signature]*  
Treasurer

 JUSTICE ACCESS POINT  
P.O. BOX 9235, KAMPALA

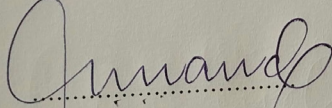
10

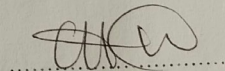
**JUSTICE ACCESS POINT (JAP) LIMITED**  
**INCOME AND EXPENDITURE STATEMENTS FOR THE YEAR**  
**ENDED 30TH JUNE 2024.**

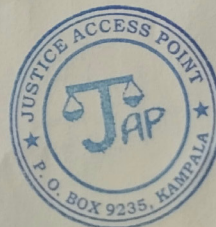
Revenue	Notes	Actual 30th June 2024	Budgeted 2023/2024	Actual 30th June 2023
Grants from donors	2.0	429,465,128	1,136,802,247	600,332,063
Internally generated income	3.0	11,887,000	11,500,000	3,094,000
<b>Total income</b>		<b>441,352,128</b>	<b>1,148,302,247</b>	<b>603,426,063</b>
<b>Expenditure</b>				
General operating Expenses	6.0	35,566,299	70,849,571	90,578,606
Personnel costs	7.0	142,803,210	142,302,460	-
Programme costs	8.0	250,670,173	935,150,216	126,879,890
Depreciation for the year	23.0	6,674,040	1,148,302,247	6,026,040
<b>Total Expenditure</b>		<b>435,713,722</b>		<b>223,484,536</b>
Surplus/Deficit for the year		5,638,406		379,941,527

The accounting policies and notes set out on pages 14 to 18 form an integral part of the financial statements.

The financial statements on pages 10 to 13 were approved by the board of directors on 18th October 2024.

  
 Chairperson

  
 Treasurer



## PICTORIALS OF KEY EVENTS UNDERTAKEN IN DURING THE YEAR UNDER REVIEW



*JAP team in Consultations with senior retired police officers on the amendments in the Police Act 1994*





*The National Working Group on Police Accountability and Reform during a reflection meeting of the project at Jevines Hotel on 27<sup>th</sup> March 2024*



*CSO's training on the lawmaking process in consultations with Hon Silas Aogon on police Act ammendment 2<sup>nd</sup> -3<sup>rd</sup>/05/2024 at Jenives Hotel*





*Training on the lawmaking process and consultation on police Act ammendment 29th -30th April 2024 at Unik Hotel with senior police officers and UPF regional legal representatives*



*JAP in partnership with Midrift –Kenya, Chezo – Tanzania and Center for Study of violence and Reconciliation for a feasibility study of the Norec Exchange in Uganda  
15<sup>th</sup> & 16<sup>th</sup> February 2024*





*JAP team in Consultations with members of parliament to discuss the amendments in the Police Act 1994 on 17/1/2024*



*A training workshop for State and Non –state actors to enhance the capacity of stakeholders on matters of security sector Reform and Accountability. 21 & 22/09/23*





*JAP in partnership meetings with Uganda Law reform Commission and Uganda Human Rights Commission.*

## PUBLICATIONS FOR THE YEAR ENDED 30TH JUNE 2024

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The Annual Status Report on policing in Uganda: in search for accountability, responsiveness, professional and Human Rights centered policing in Uganda : <https://jap.or.ug/wp-content/uploads/2024/02/Annual-Status-Report-on-Policing-in-Uganda-2023.pdf> - Last accessed 10/7/2024

The Communiqué of the National Convention on policing in Uganda : <https://jap.or.ug/wp-content/uploads/2024/05/Communique-e-version-3.pdf> last Accessed 10/7/2024

**Quick fact-Bits on Protection of Victims of Terrorism and Counter Terrorism Operations in Uganda 2023** <https://jap.or.ug/wp-content/uploads/2024/02/Quick-Fact-Bits-on-Terrorism-Operations-Conte-Booklet-final.pdf>

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